

THE FUTURE OF MEXICO'S SECURITY STRATEGY

MONDAY, APRIL 9, 2018 □ 11:00 AM - 4:00 PM
TEXAS UNION QUADRANGLE ROOM, 3.304

11:00 - 11:15 AM **Welcome Remarks by Robert Chesney, Robert Strauss Center Director**

Robert Chesney, Director of the Robert Strauss Center for International Security and Law

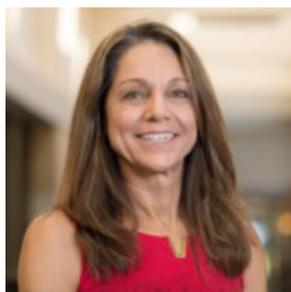


Bobby Chesney is the James Baker Chair at the University of Texas School of Law, where he also serves as the Associate Dean for Academic Affairs. Separately, he serves UT as Director of its campus-wide Robert Strauss Center for International Security and Law (an interdisciplinary unit designed to bring different parts of the university together to further education and policy-relevant research relating to pressing national security and foreign affairs challenges).

Professor Chesney's teaching and scholarship cover an array of national security topics. Currently he is completing the manuscript of *Terrorism, Law, and the Coercive Power of the State*, forthcoming with Oxford University Press. Professor Chesney previously served as a member of the Director of National Intelligence's Advance Technology Board and as an associate member of the DNI's Intelligence Science Board, as well as a member of the President's Detention Policy Task Force. He is one of the three co-founders of *Lawfare*, and writes there each week. He also co-hosts the *National Security Law Podcast*. He can be reached at rchesney@law.utexas.edu and is on Twitter as [@bobbychesney](https://twitter.com/bobbychesney).

11:15 - 12:15 PM **Mexico's Security Policy: A New Approach for the Next Administration?**

Moderator: Katherine Corcoran, Former AP Mexico Bureau Chief; Hewlett Fellow for Public Policy, Kellogg Institute for International Studies, University of Notre Dame



Katherine Corcoran is the 2017-18 Hewlett Fellow for Public Policy at the Kellogg Institute for Global Studies at the University of Notre Dame. A journalist, she formerly worked for the Associated Press (AP), most recently serving as the bureau chief overseeing coverage in Mexico and six Central American countries.

Under her leadership, the AP broke major stories, including the Mexican army massacre of at least 12 suspected criminals after they had surrendered. The AP Mexico bureau was the first media outlet to interview illegal poppy growers feeding the heroin

explosion in Mexico and the US, and has won awards for stories detailing how criminal violence affects ordinary people in the region.

At Kellogg, Corcoran is studying violence against the press in Mexico, now one of the most dangerous countries in the world for journalists. She is exploring the paradox of the dramatic decline in press freedom in Mexico as the country has become more democratic, with the aim of producing a general audience book. In 2017–18, she is also contributing to the development of the Institute's pilot Global Leadership Program.

A graduate of the University of Notre Dame, Corcoran has taught graduate-level journalism courses at Stanford University and at the University of California at Berkeley, where she piloted a course to train students in digital community journalism that won a \$500,000 Ford Foundation grant.

She first joined the AP as an editor on the Latin America Desk after stints at the San Jose Mercury News, the Denver Post, and the San Francisco Chronicle. Her team's work was recognized by the Overseas Press Club, the Michael Kelly Award, and Columbia University's Maria Moors Cabot Prize, among others.

Alejandro Poiré □ Former Secretary, Mexico's Ministry of the Interior; Dean of the School of Social Sciences and Government, Tecnológico de Monterrey



Since September 2016 Alejandro Poiré is the Dean of the School of Social Sciences and Government at the Tecnológico de Monterrey, where he served as Dean of the School of Government and Public Transformation from 2013 to 2016.

Alejandro Poiré has a PhD and a Master degree in Political Science from Harvard University. He has been a professor at the John F. Kennedy School of Government of Harvard, visiting professor and researcher at the Hoover Institution of Stanford, professor and head of the Political Science department at ITAM, and has completed stays at MIT and the University of California at San Diego. He has lectured at dozens of universities in Mexico, the United States, Europe and Latin America, and published articles, chapters and books on topics related to democracy, liberties and prosperity.

As for his teaching practice, he currently teaches the course of Public Choice and Comparative Political Institutions and of Ethics in the Exercise of Public Leadership with Jesús Silva-Herzog Márquez.

Dr. Poiré has been an international consultant in governmental excellence, migration and security. In the public service, he has been an official of the national electoral authority in Mexico, advisor to INEGI and, in the administration of President Felipe Calderón (2006 - 2012) he served, among other positions, as Secretary of the Interior, Secretary of the National Security Council and Spokesman of the Security Strategy.

Dr. Poiré is a member of the Council of the Mexico Institute of the Woodrow Wilson Center for Scholars in Washington DC, and is a member of the National System of Researchers Level I.

Luis Esteban Islas Bacilio, Head of the Planning, Projection, and Private Security, Mexico National Security Commission



Luis Esteban Islas Bacilio has a B.A. in Political Science from the Instituto Tecnológico Autónomo de México, an MSc in Intelligence and Conflict Resolution from the University of Essex, as well as an M.A. in Military Administration for National Defense and Security from the Colegio de la Defensa Nacional of the Mexican Defense Ministry.

Mr. Islas is a diploma holder from programs related to statistics, data analysis, and strategic intelligence from the University of Texas at Austin and the U.S. Department of Defense. He has taught several courses at the Centro de Estudios Superiores Navales and published widely on security related topics. As an adviser at the Mexican Education Ministry Mr.

Islas made several analyses and evaluations on the impact of different public policies, legislative issues, and the state of the relation with the National Education Workers Union.

In the security sector, Mr. Islas was the Director for Operations and Strategy at the Mexican National Security Council of the Office of the President of Mexico. Later, he served as an adviser to the Mexican Secretary of the Navy, and as the Adjuncts Secretary at the Executive Secretariat of the National System of Public Security (SESNSP). Alongside the SESNSP, Mr. Islas pushed for the materialization of several collaborations and concertation agreements with Mexican states and municipalities to improve Mexico's security sector.

Currently, he is the Chief of the Unit for Planning, Prospective and Private Security at the Office of the National Commissioner of Public Security, where he has successfully generated an Institutional Developmental Agenda for all the operational bodies from the Commissioner's Office, coordinated the development of the Public Security Single Information System, and has been pivotal in reaching agreements in the National Security Council, the high-level decision-making instance regarding security in the Mexican administration.

Stephanie Leutert, Director of the Mexico Security Initiative, Robert Strauss Center



Stephanie Leutert is the Director of the Mexico Security Initiative at the Robert S. Strauss Center for International Security and Law. She conducts research on Central American migration through Mexico; Mexico's migratory and security policies; and U.S.-Mexico security cooperation. Stephanie is the lead writer for "Beyond the Border" on the Lawfare Blog, and is the instructor for a year-long public policy class on Mexico's migration policy at the LBJ School for Public Affairs.

Prior to her work at the Strauss Center, Stephanie conducted research on high-tech manufacturing across North America as a Coca Cola World Fund Fellow. Previously, she worked as a Research Associate in the Latin America Studies program at the Council on Foreign Relations (CFR), where she focused on emerging security, immigration, economic, and energy issues in the region, with a particular focus on Mexico. In this role, she was the researcher for the CFR Task Force on North America, which, among other topics, focused on bilateral and trilateral security cooperation.

Stephanie has also conducted field research on war torture in northern Uganda, Ecuador's refugee policy, and Mexico's aerospace industry. She has written for Foreign Policy, the Dallas Morning News, Americas Quarterly, the Harvard National Security Journal, and the Princeton Journal of Public and International Affairs, and published a series of dispatches for the Lawfare Blog while working as a legislative assistant in the Ukrainian parliament. Stephanie has an MA from Yale University and a BA from Skidmore College.

Daniel Hernández Aldaco, Deputy Director of Public Safety Risk, Mexico's National Security Commission



Daniel is currently the Deputy Director of Public Safety Risk at the Unit for Planning, Forecasting and Private Security in Mexico's National Security Commission (CNS), where he has conducted policing evaluation along with Yale University and the Mexican think tank IMCO. He has also represented the Commission in front of police forces throughout Latin America and Europe while analyzing best practices towards security policies. Daniel is a diploma holder from crime analysis programs at the University College London, Mexico's Defense College, and Mexico's Center for Naval Studies. His areas of expertise are policing and security policy in Mexico.

Previously, Mr. Hernández was the Department Director of Risk Analysis within the Grupo Nacional Provincial, Mexico's largest insurance company and was a professor at the Tecnológico de Monterrey in Mexico City. In the public sector, Mr. Hernández worked as a research assistant at the Franz Mayer Museum and later served as the Deputy Director of Mexico's honorary academy, El Colegio Nacional. At both institutions, he conducted research on historical economic trends and racial justice in Mexico.

Daniel Hernández Aldaco holds a B.S. in Accounting and a B.A. in Business Administration from Mexico's Autonomous Technological Institute (ITAM). He is also currently pursuing an MS in Economics from ITAM.

1:50 - 2:00 PM Remarks and Introduction by Angela Evans, Dean of the Lyndon B. Johnson School of Public Affairs

2:00 - 2:45 PM Keynote Remarks

Renato Sales Heredia, National Security Commissioner of Mexico's National Security Commission



Renato Sales Heredia studied Law at the Ibero-American University, and has an M.A. in Philosophy from the National Autonomous University of Mexico. He also studies in Constitutional Law and Political Science in Madrid, Spain, and holds a Diploma of Postgraduate Studies in Criminal Law, Constitution and Rights from the Autonomous University of Barcelona, Spain.

Sales Heredia began his professional career in the Federal Judicial Branch in 1986, where he soon specialized in criminal matters. From 1998 to 2006, he worked as a public servant in the Attorney General's Office of the Federal District, where he held various positions, such as Coordinator of Advisors of the Deputy Prosecutor of Processes, Coordinator of Advisors of the Attorney General of the Federal District. From 2007 to 2009 he was advisor to the Head of Government of the Federal District. In September 2009, he was appointed General Prosecutor of Campeche, a position he held until 2013. In June 2013, Sales Heredia was appointed Deputy Prosecutor for Regional Control, Criminal Processes and Injunctions at the General Prosecutor's Office at the federal level. In 2014, the Secretary of the Interior appointed him as the first head of the National Anti-Kidnapping Coordination.

Since August 27, 2015, Renato Sales Heredia holds the position of National Security Commissioner, as which he coordinates three fundamental organs for the security and justice system: The Federal Police, the Federal Prison System and the Federal Protection Service.



Victoria is a lecturer at the University of Texas' LBJ School of Public Affairs where she was selected as one of the University's Game Changing faculty. She is also a faculty affiliate of the Department of Mexican-American and Latino Studies and the Center for Mexican American Studies.

Victoria's areas of expertise include immigration, Latinos, women and politics, political psychology, and campaigns and elections. In looking at immigration, she takes a broad historical perspective to understand current policy debates. When looking at diverse groups within the electorate, Victoria focuses on how women, Latinos, and other minorities influence policies. Underlying all of her policy interests and research agenda is the intersection between campaigns, elections, and policies—in other words how the political horse race shapes every aspect of our day-to-day life through policy outputs.

Victoria is a contributor to MSNBC and NBCNews.com as well as a regular political analyst for Telemundo. Victoria is also published in both academic and popular outlets such as POLITICO, Talking Points Memo, and Perspectives on Politics. Victoria received her Ph.D. from Duke University and did her undergrad work at the University of Arizona.

3:00 - 4:00 PM The Future of U.S.-Mexico Security Cooperation

Gerónimo Gutiérrez Fernández, Ambassador of Mexico to the United States



President Enrique Peña Nieto named Gerónimo Gutiérrez Fernández Ambassador of Mexico to the United States on January 13th, 2017, and after his ratification by the Mexican Senate on February 23rd, he took possession of the embassy on March 2nd of the same year.

Gerónimo Gutiérrez served as Managing Director of the North American Development Bank headquartered in San Antonio, Texas, where his professional activity was focused on infrastructure development and financing along the U.S.-Mexico border.

With 15-year career in the Mexican federal government, Gutierrez previously served in prominent positions in the areas of trade, finance, diplomacy and national security under four presidents. In 2009 and 2010, he served as Deputy Secretary for Governance and Homeland Security, where his main responsibilities were identifying threats to the country's democratic governance and national security, and coordinating prevention and response measures. He was also part of the National Security Council's Executive Committee.

At the Secretaría de Relaciones Exteriores (State Department) he served as Under Secretary for Latin America and the Caribbean from 2006 to 2009, and as Under Secretary for North America from 2003 to 2006. Gutierrez has also held other federal government positions at Secretaría de Economía (Commerce Department), Secretaría de Hacienda y Crédito Público (Treasury Department), the Office of the President, and Banobras (Mexico's national public works bank). On the political front, he worked as part of President-elect Vicente Fox's transition team; as Director of the Miguel Estrada Iturbide Foundation, the think-tank wing of Mexico's center-right party, PAN; and as Chief of Staff of the party's Parliamentary Group.

Gutierrez holds both a B.A. in Economics and a B.A. in Political Science from the Instituto Tecnológico Autónomo de México (ITAM) and a Master's in Public Administration from Harvard's John F. Kennedy School of Government, for which he received a Fulbright-García Robles Scholarship.

William Brownfield, Former Assistant Secretary of State for Drugs and Law Enforcement, Former Ambassador to Colombia, Venezuela, and Chile



Bill Brownfield was promoted to the rank of Career Ambassador, the highest rank in the U.S. Foreign Service, in 2012. For the last seven years of his career, he was Assistant Secretary for Drugs and Law Enforcement (INL), running a portfolio of more than \$4 billion in 80 countries administered by 5000 employees and contractors. His responsibilities ranged from police training and assistance in Afghanistan and Iraq, massive anti-drug efforts in Colombia and Mexico, crisis management in Central America, and police development in the Palestinian West Bank to maritime law enforcement in the South China Sea and stopping the flow of heroin/fentanyl into the United States.

As Ambassador to Colombia, Brownfield ran an embassy of 4000 employees and \$1 billion budget supporting an enormous range of military, security, law enforcement, economic and humanitarian programs with the Colombian government. In Venezuela, he led an embassy in constant crisis with the most adversarial government of any country in the Hemisphere, if not the world. As Ambassador to Chile, he managed a sophisticated relationship with a mature and stable government leading to the first U.S. free trade agreement in Latin America since NAFTA in 1993.

Brownfield has United Nations experience in Geneva (humanitarian) and Vienna (drugs and crime). He was temporary Political Adviser to the U.S. Southern Command. He received the Secretary's Distinguished Service Award and the Presidential Performance Award three times each. He is a graduate of Cornell University and the National War College. He attended the University of Texas School of Law.

Clare Ribando Seelke, Specialist in Latin American Affairs, Congressional Research Service



Clare Ribando Seelke is a Specialist in Latin American Affairs at the Congressional Research Service, a non-partisan research agency that serves the Members and Committees of Congress and their staffs that is located in the Library of Congress. Ms. Seelke came to CRS in 2003 as a Presidential Management Fellow (PMF). As part of her fellowship, she completed rotations with the State Department in the Dominican Republic and with the U.S. Agency for International Development in Washington D.C.

She currently focuses on Mexico, Venezuela, and Central America, with a special focus on security issues and migration. During her tenure at CRS, Ms. Seelke has published numerous reports and confidential memoranda on both country-specific and regional issues in the Western Hemisphere. In May 2013, she testified before the U.S. House of Representatives on the evolution of U.S.-Mexican security cooperation under the Mérida Initiative. In August 2017, Seelke completed a Fulbright Specialist grant in Mexico in which she gave lectures at 15 Mexican institutions and universities on bilateral relations. Ms. Seelke holds a Master of Public Affairs and Master of Arts in Latin American Studies from the University of Texas at Austin.

Antonio Garza, Former U.S. Ambassador to Mexico; Counsel, White & Case/Mexico City



Antonio Garza serves as Counsel in the Mexico City office of White & Case LLP, one of the world's leading global law firms with 39 offices in 26 countries. Mr. Garza served as U.S. Ambassador to Mexico from 2002 through 2009.

Garza is a member of the Board of Trustees of Southern Methodist University, the Development Board of the University of Texas at Austin and formerly served as chairman of the Texas Exes, the alumni association of The University of Texas at Austin. Mr. Garza is a director of the Americas Society/Council of the Americas and member of the Council on Foreign Relations. Garza is a past recipient of the "Aguila

Azteca," the Mexican government's highest honor bestowed upon a foreign national.

Garza, a National Association of Corporate Directors (NACD) Governance and Board Leadership Fellow, currently serves as a director to Kansas City Southern (NYSE: KSU) and Chairman of its subsidiary Kansas City Southern de Mexico (KCSM), a rail-based transportation company and MoneyGram (NYSE: MGI), a global money transfer company. Mr. Garza also serves as an independent director to Grupo ODH, a privately held Luxemburg domiciled holding company, focused on the ultra-deep water drilling industry in Mexico.

Garza served as chairman of the Texas Railroad Commission from 1998-2002, as Secretary of State of Texas and Senior Policy Advisor to the Governor of the State of Texas from 1994 to 1997, and as Cameron County Judge from 1988 to 1994. Garza holds a BBA from The University of Texas at Austin and a Doctor of Jurisprudence from Southern Methodist University School of Law and has been honored as a distinguished alumnus at both institutions. The Ambassador is a member of the State Bar of Texas, the District of Columbia and is admitted to practice before the United States Supreme Court. Garza is married to Dr. Liz Atkinson Garza.